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10 March 1964

MEMORANDUM FOR: Director of Training

THROUGH : Chief, Operations School

SUBJECT : Course Report - Two-Day Abridged
Version Project USEFUL

1. The first two-day abridged version of Project USEFUL was given on 18 and 19 February 1964 in Room 1A-07, Headquarters Building. The course grew out of a requirement generated by the DCI and DDCI and was aimed specifically at briefing key Joint Chiefs of Staff and Defense Intelligence Agency officers. Quotas as originally established were 15 slots for the Joint Chiefs of Staff and 35 for DIA. Actual enrollment consisted of 11 officers from the JCS and 27 from DIA. (Attachment A - student roster)

2. Initial planning arrangements with the speakers and security and logistical preparations were made by [REDACTED], HT/-OS/OTR. Final arrangements and conduct of the course were carried out by [REDACTED], HT/OS/OTR. Arrangements included Pentagon contact with JCS and DIA action officers, arrangements for badges and security certifications, arrangements for special parking for the visiting officers and contact with the Office of the DCI and DDCI. All speakers were provided with a detailed guidance sheet, a statement of the scope of the presentation and a schedule. (Attachment B - Guidance and Schedule)

3. Content of the Course. The DDCI introduced the course, indicating that the course was a result of the interest of the DCI and DDCI in promoting a better understanding among members of the Intelligence Community. He stressed the importance of these officers having some knowledge of the Agency and its functions and operation. The DDCI told the officers that the most knowledgeable key CIA officials or their deputies had been made available to participate in the program. The course proceeded as scheduled with two exceptions.

[REDACTED] replaced Dr. Wheelon, DD/S&T, and Mr. [REDACTED]. The administrative arrangements were adequate, however, the microphone system in 1A-07 leaves something to be desired. The only way we could insure that the speaker would be heard was to use the throat microphone. We were barely able to hear the DCI using the lecturn microphone at full power.

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Excluded from automatic
downgrading and
declassification

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4. Student Attitude. The officers attending the course were very cooperative in administrative matters. They asked incisive questions of the speakers and in a number of instances could have used more time for questions. Inevitably, when a speaker stepped down from the platform after his presentation, he would be surrounded by the visiting officers and barraged with additional questions. In general, the officers reflected the most interest in the Clandestine Services. Without exception, the officers expressed their appreciation for the two-day briefing. At the close of the course, the ranking DIA officer thanked General Carter on behalf of DIA.

5. DDCI Comments and Involvement. General Carter took an active personal interest in the program. In addition to introducing the course he was present informally just before noon of the first day and also appeared with the DCI at the closing. General Carter remained for additional questions following the departure of the DCI. General Carter made the following specific remarks:

a. He invited the visiting officers to critique the course or any part thereof. He told the officers to send the critiques either to his office or to the Director of Training.

b. He told the visiting officers that if further elaboration of the course information was desired by the officers, they should contact the Office of Training.

c. The DDCI stated to [REDACTED] that the abridged version of USEFUL might possibly be given periodically, but to wait for a few months in order to allow the effects of this presentation to percolate down into the JCS and DIA.

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6. Conclusion. In general, the course satisfactorily achieved its objective of giving a top-level Agency briefing to key JCS and DIA officers. The length of the course is satisfactory, if not a little too compressed in terms of the active interest displayed by the visiting officers. Consideration could be given to a somewhat less intense three-day version. The DDP functional treatments (CA, CI) were handled somewhat too hastily and expansion might be considered in this area of the program in the future.

7. In view of General Carter's remarks that students could address themselves to the Office of Training for further elaboration of course material, it is recommended that any such requests be

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acknowledged by OTR and then transmitted to OCR or DDP liaison officers for action as appropriate. It is our understanding that the DDCI has been informed that additional abridged Project USEFUL's will be presented upon specific request in the future.

15/
[REDACTED]
Chief Instructor

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Attachments:

- A - Student Roster
- B - Guidance & Schedule

Distribution:

- Original & 1 - DTR
- 1 - DDS
- 1 - C/OS
- 2 - INT/OS

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